

The Virginia Association of Management Analysis and Planning

A Resolution of the Association

Whereas **Jean C. Keating**

has actively and thoughtfully managed the research and reporting operations of the State Council of Higher Education for Virginia for the past twenty years, admirably charting a difficult and often invisible middle ground between the demands of public policy makers and the reality of institutional reporting limits, and

Whereas she has been a helpful friend and wise counsel to all institutional researchers and analysts, those with professional experience and those thrown into the profession by the whims of their institution, teaching all with the wit to listen how to make manageable these most difficult tasks, and

Whereas she has planned and implemented, then more or less calmly, has presided over the ensuing mayhem caused by the adoption of a state unit-record data system, in the process making it a model for other states, and

Whereas she has assisted both state governments and the national government in the better collection and analysis of educational statistics, advising many institutions, associations, states, and federal agencies on the intricacies and consequences of statewide data collection, organization, and analysis, and

Whereas she has maintained unbelievably high standards for data reporting, refusing to abandon as the spurious by-products of overheated data systems such anomalies as female football players and U.S. citizens with F1 visas, much to the late-night, hair-pulling of her staff, and

Whereas she has brought credit and trust to the position of the State Council of Higher Education in its representation of higher education interests to the executive and legislative agencies of the Commonwealth, benefiting the association's constituent public and private institutions,

Therefore, the Executive Committee of the Virginia Association of Management Analysis and Planning, with the membership concurring, publicly thanks Jean C. Keating for her service in advancing institutional research, management analysis, and planning in the Commonwealth of Virginia, and for her friendship to all who have practiced these crafts during the past twenty years. We request of her, in her retirement, to remember us with the same kindness, loyalty, and sufferance which she has always held for small canine creatures.

Adopted April 24, 1998, at the Spring Meeting of the Association in Charlottesville, Virginia.